



KINDRED

community farm sanctuary

Business Description:

Animal-Assisted Intervention Facility & Farm Animal Sanctuary

Legal name of business:

Society of Semiahmoo Animal League

Trade name of business:

Kindred Farm, SALI's Farm, SALI

Business address:

1965 - 176 Street, Surrey, BC V3Z 9W4

Email address:

info@sali.ca

Date business established:

2008

BC Society # S53977

Registered Canadian Charity # 84570 2026 RR0001

Nature of business:

Human services & animal welfare

Bank and branch location:

Vancity Credit Union, 104 - 1790 - 152 Street, Surrey, BC V4A 7Z7

Introduction:

Kindred Community Farm Sanctuary is a leading non-profit in BC that utilizes Animal-Assisted Intervention (AAI)* and Horticultural Therapy Activities (HTA)* to affect positive change in our communities. Kindred Farm plans to create a 10-acre state of the art community farm sanctuary in the lower mainland.

* Appendix A: Definitions

History:

Kindred was incorporated in 2008 and became a registered Canadian Charity in 2009. Founder Keryn Denroche had a vision to replicate two international programs that she felt would benefit our local community. The Guardian Program (modelled after the Cinnamon Trust & Dogs Trust in the UK) to help vulnerable populations keep their pets and Kindred Farm (modelled after Forget Me Not Farm in California) to help at-risk children heal from trauma and abuse. The Guardian Program was implemented soon after incorporation and quickly became successful because it addressed a significant gap in community need. Since this time, other BC organizations have established similar programs. The Guardian Program was also instrumental in Kindred Farm forming partnerships with two key community groups: animal welfare, and violence prevention and protection. These partnerships became the foundation of Kindred Farm.

In 2010, Kindred hosted a fundraiser and shared the plan to establish a farm sanctuary and bring children to the farm for healing. One guest at the fundraiser contacted Founder Denroche, later saying she had always wanted to bring children to her farm but was often met with resistance from community groups. She suggested Kindred pilot the program at her equine facility to evaluate feasibility. Kindred Farm Children's Program was initiated in the summer of 2011 with a partner Atira Women's Services, bringing 4 children who had fled violence and were living in one of their "safe homes."

Over the next four years, Kindred continued to build the farm program which included: recruitment and training of volunteers, created a children's garden, developed and refined AAI and HTA, increased community partnerships, and added a significant increase to the annual budget for a part-time clinical counsellor to oversee and manage the therapeutic programming. The program model became a huge success. Teachers and agencies learned about Kindred Farm by word-of-mouth and sought to add their population of children to the program.

While at the equine facility Kindred provided sanctuary to two rescued horses. This required a team of animal care volunteers, knowledge and expertise on animal care and additional financial resources. The 4-year pilot project was successful and Kindred was ready to take on the next challenge: to run an independent farm sanctuary, complete with animal care and maintenance and run the Children's Program at the same time.

In November 2014, Kindred moved its two horses and farm program to a 4-acre leased property in South Surrey. Kindred's volunteer base was thrilled with the prospect of creating a new space to house more animals and expand programming. Multiple work parties occurred over the next six months, which transformed a run-down farm facility into a beautiful space complete with a traditional red barn, small forest and children's garden.

The move to the new location allowed Kindred to flourish:

- 22 rescued farm animals, each species with their own personalized habitat
- the volunteer base grew to over 120 active volunteers
- the Children's Program grew to help 34 vulnerable children at one time
- to date, a total of 217 children (including 10 youth) have attended Kindred Farm
- the partnership base has reached 10 different schools, 3 safe houses for women and children fleeing violence, 2 agencies serving foster children, one agency serving refugee children, 3 community social service agencies
- collaborated with 10 animal rescue and welfare agencies
- 1 school and 3 agencies working with individuals with mild to medium developmental disability bring their students/clients to engage in animal care duties. The individuals develop positive self esteem, life and employment skills.
- Kindred's revenue base currently supports a \$125,000 budget

Kindred's growth is slow, steady and deliberate. The number of animals rescued and the program capacity is increased only if there is confidence in the ability to follow-through at a high level of care and professionalism. It is believed that this practice has contributed to the success of Kindred Farm.

Vision:

It is Kindred's vision to create a humane and compassionate environment where people, animals and nature come together to improve the emotional and physical well-being of all members of our local community. This vision is embodied in a farm sanctuary, which houses often misunderstood animals, a garden to nourish the body and soul, and a forest/natural habitat to teach us how to slow down, breathe deep and quiet the mind. The combination of these three ingredients has the power to transform an individual's understanding of him/herself and his/her place in the world.

To fulfil this vision, Kindred requires a minimum of ten acres of land with a diverse landscape that includes cleared land for buildings and grazing, access to the road and established utilities, a stream/river/pond, and dense treed area.

The property will support:

- a public office, washroom, kitchen, group area, and parking lot
- a large barn suitable to house various farm animals and to host events
- several specialty outbuildings to house various farm animals
- several acres for grazing animals and proper field management
- an acre to create a community garden
- a trail through the forest for people and horses
- a caretaker's cottage

In Surrey, Langley and Delta, the average cost for Agricultural Land Reserve (ALR) property is approximately \$200,000 per acre for a total cost of \$2,000,000 for ten acres. Several options are currently being explored:

- Donation of land, cash donation(s) to purchase
- Lease-to-own
- Partnerships
- Long term lease
- Foundation Grants
- Young Agrarian Land Match Program
- Equity partners for purchase

Goals

Develop a state-of-the-art, self-sustaining facility which supports the following:

- (1) A variety of healing programs utilizing AAI and HTA to serve vulnerable populations who have experienced trauma.
- (2) A Farm Animal Sanctuary for abused, neglected and abandoned farm animals living in an enriched habitat
- (3) A sustainable organic community garden to grow vegetables, fruit and flowers
- (4) Training, education and internships in the mental health and animal welfare professions
- (5) Public education, awareness and involvement

Objectives:

- (1) Expand the healing programs to serve more than children by partnering with agencies that serve adults who have experienced trauma.
- (2) Each animal species will have a specially designed habitat that allows for natural behaviours and enrichment.**
 - Paddock Paradise for horses and other equines
<https://www.aanhcp.net/pages/welcome-to-paddock-paradise>
 - An enclosed aviary for chickens, turkeys, ducks, and other fowl
 - An enriched climbing yard for goats
 - A secure space for grazing animals to forage
 - Rabbit shelter replicated after Rabbitats model
 - Shelters and habitats for a wide variety of farm species

** Appendix B: Financial Considerations

(3) Create a community garden that will be an innovative “garden of the future” incorporating the values and principles of a permaculture system: caring for the earth, caring for people who inhabit the earth, reinvesting surplus of resources and energy back into the system. <https://draxe.com/permaculture/>

(4) Increase by 50% and maintain a strong, highly trained volunteer team for implementing animal care, programming and organizational duties.

(5) Provide housing for the property caretaker(s), students, and seasonal workers. **

(6) Provide accessible facilities onsite for volunteers & public**

- Parking
- Washroom
- Kitchen
- Meeting/group area

(7) Create an income-producing venture to ensure a steady flow of capital for the charitable programs. Examples includes: hay production, sale of goods (produce, jams, honey, mugs, pies, crafts), host weddings, retreats and other public events.

Competitive Advantages:

Kindred Farm is one of the few AAI services with farm animals in the lower mainland and BC. Our support base includes people who care about children, and/or animals, and/or the environment. Our commitment to the human/animal bond, kindness to people and animals sets us apart from many of our competitors.

Kindred Farm operates at a high level of professionalism. Kindred’s Founder and Director, Keryn Denroche has a bachelor’s degree in humane leadership and organizational management. This ensures that the foundational structure and fiscal management of the organization are sound. Kindred’s director of programs, Christine Mayworm has a master’s degree in counselling and is licensed to practice mental health therapy in British Columbia. She has received post-graduate training in equine and animal-assisted therapy and ensures that programs follow the ethical guidelines set forth in AAI international standards. Kindred Farm is one of the few AAI services with farm animals that is developed and run by a qualified clinical counsellor. Community agencies working with vulnerable populations feel confident referring their clients to Kindred Farm because the duty of care and scope of practice is clear.

** Appendix B: Financial Considerations

Kindred has a proven track record:

- Agencies/schools continue to send groups of children to our program annually
- Kindred currently has a wait list for agencies/schools to attend our program
- Animal rescue groups contact Kindred to take their hard-to-adopt farm animals.
- Kindred is considered a valuable member of the BC animal welfare profession.
- Kindred is a good steward of land and resources
- Kindred has a sustainable, skilled volunteer base with our effective management, training, recognition, and retention strategies

Services & Products:

(1) Healing program for children ages 3-12 who are identified as “at-risk” due to exposure to violence, early childhood trauma and school failure

The goal of this program is to interrupt the cycle of violence by changing the attitudes and behaviour of children through fostering empathy, care-taking, and non-violent skills. Kindred partners with an agency or school to identify up to six children who are struggling and in need of alternative interventions. The children come to the farm for one hour per week for eight weeks. At the farm, they are paired with a trained volunteer and engage in care-taking activities with animals and spend time in the garden and forest. Volunteers are trained to keep the children safe and to facilitate success. They model empathy, caring and non-violent problem-solving. The volunteer and the program format remains constant to facilitate predictability and trust.

One 12-year-old girl who had just moved into a foster home said, *“When I’m at the farm I smile, and I mean it.”*

A 6-year-old replied to the question *“What was your favourite part about Kindred Farm?”* with *“I like spending time with nice adults and you’re nice.”* One can only imagine what her experiences have been with adults to cause her to have serious emotional problems at the age of 6.

(2) 10-week therapy program for highly at-risk and vulnerable youth

The goal of this program is to aid youth as they struggle to break the cycle of violence by fostering empathy and helping them heal from their trauma through horticultural and animal-assisted-activities. These activities are designed to promote improvement in social/emotional well-being and cognitive reasoning, as well as identify triggers for anger and other volatile emotions.

The mother of a youth who recently completed the program stated, *“I am so grateful for what you do because you have given me my daughter back.”*

(3) Healing services to adults who have experienced trauma and loss

For example, first responders, hospice, veterans, hospital staff, teachers, animal welfare personnel and seniors.

(4) Professional Training & Education

Workshops, internships and written materials will be available to students and service workers and others in human services and animal welfare.

(5) Community education & awareness

- Public tours
- Field trips
- Camps
- Work experiences

(6) Community Garden

- Harvest
- Rent a garden plot
- Community enjoyment & involvement
- Cooking

(7) A natural habitat for community enrichment

(8) Social Venture

- Hay production for usage and sale
- Venue rentals: retreats, board meetings, weddings, etc.
- Product sales from garden: produce (farmers market), jams, baked goods
- Training opportunities and materials
- Eco-tourism: tours, Bed & Breakfast

The Marketplace

Industry Factors and Trends:

Society has become disconnected from nature, animals, and farm life. The term “nature deficit disorder” was coined by Richard Louv in his 2005 book *Last Child in the Woods*. The causes of the disorder include loss of open space, increasingly busy schedules, an emphasis on team sports over individualized play and exploration, competition from electronic media, and what Louv and others call a "culture of fear," in which people are afraid to visit natural areas or even go outside due to heavy media coverage of violent events.

Research has shown that time in natural spaces strengthen neighbourhood ties, reduces crime, stimulates social interactions among children, strengthens family connections and decreases domestic violence, assists new immigrants cope with transition, and is cost effective for health benefits.

A recent trend is growing where adults want to engage with nature, and farm animals. Many people have experienced horse back riding as a child, but have never spent time with horses in a more natural environment (Paddock Paradise). Many people share about their experiences growing up on a small farm and how they would love to revisit their childhood farm experience, and have their own children and grandchildren experience it.

Small farm ownership is declining due to cost of land and competition of large industrial farms. Many people who visit our current farm, say they have always dreamed of owning a farm, but it is too far out of reach. Kindred Farm will offer people many volunteer opportunities to experience farm life without all the expense and 24/7 workload. Imagine bottle feeding a baby cow, walking a goat, hauling hay, fixing a fence, harvesting, etc. When people volunteer, they feel pride in the work they do and that they are contributing to the sustainability of a non-profit.

Industry Outlook:

Farm sanctuaries are a recent phenomena all over the world and there is tremendous growth in this non-profit sector. There are 35 farm sanctuaries in Canada but none are serving children and adults.

Criminal activity and violence are always a concern in growing communities. The public is looking for solutions to decrease the amount of crime and deescalate the level of violence. Kindred Farm offers an early intervention program for children to help break the generational cycle of violence and make our communities safer. ***

There is huge growth in these sectors: healthy food, plant based diet, environmental protection, organic gardening, food security, local food production, protection of ALR land, and farm animal welfare. All of these growth areas can be seized upon by Kindred Farm programs.

Market Size:

Our largest market for AAI is the Surrey School District. This is the largest school district in British Columbia with 70,736 students during the 2016/2017 school year and includes 101 elementary schools, 19 secondary schools, and 5 learning centres. This market will increase by attracting additional lower mainland school districts to partner with Kindred Farm. For example: Langley School District with 18,000 students in 44 schools, and Delta School District with 16,000 students in 31 schools.

There are many opportunities to provide AAI services to adults who have experienced trauma:

- 19,229 veterans diagnosed with PTSD in Canada
<http://www.veterans.gc.ca/eng/about-us/statistics/8-0>
- 1 out of 3 first responders will be affected by a mental health injury, and 60% have at one time or another had suicidal thoughts
<http://www.youarenotaloneptsdbc.ca>
- Hospital staff
- Hospice staff and families of hospice patients
- Animal welfare personnel
- Teachers

There is little capacity in BC for the rescue and re-homing of abused and neglected farm animals. Kindred Farm takes the “hard to re-home” animals that many animal welfare agencies are unable to handle. Unfortunately, there is a constant supply of farm animals needing homes.

Competitive Environment:

Kindred Farm is one of the few non-profits in Canada that combine a farm sanctuary with AAI and HTA services. Kindred Farm is the only animal welfare organization in BC with a mission to promote the human/animal bond. This allows us to become a safe haven for people and animals alike. Many volunteers say that Kindred Farm has become their community and many teachers/support staff have said that they receive healing at the farm. Many animal welfare organizations have a one-sided animal welfare component that disregards kindness towards people.

Kindred Farm creates a safe haven for children, volunteers, and the general public to know that an animal that they have cared for, loved and even donated support for, will live out its natural life at Kindred Farm. This is very important when working with vulnerable populations that have experienced violence. Local working farms that are open to the public are operating farms that harvest produce, and slaughter their animals. Petting Zoos are known to purchase baby animals for their business, and then send the animals to slaughter when they are no longer babies. Any business that eventually slaughters their animals for food breaks the human/animal bond and creates a tough dichotomy, especially for children, to understand. Caring for an animal, falling in love with an animal, and knowing that these animals will be slaughtered creates another layer of trauma.

A few examples of other local businesses/non-profits with similar operations to our own include:

(1) The Happy Herd: Located in Aldergrove on 4 acres, this is a typical farm sanctuary that rescues farm animals and provides them with a forever home. The Happy Herd founders own and live on the property. There are many volunteer opportunities here to care for the animals. The farm holds several events and tours for the general public. This sanctuary is very involved in promoting the vegan lifestyle. <https://happyherd.org>

(2) The Funny Farm: A hobby farm owned by an anonymous family in Langley who offer outdoor educational opportunities to students in the Langley School District. <https://www.funfarm.org>

(3) Pacific Riding for Developing Abilities: Is a horse stable located in Langley that provides therapeutic horse back riding to disabled children. Their services are fee based and they have an extensive volunteer program. This stable is not open to the public. <http://www.prda.ca>

(4) A Rocha: Is a faith based conservation organization located in Surrey on 18 acres. A Rocha promotes conservation and land stewardship. The property includes several residences, and a large community garden. They hold public events and have a store open to the public. <https://arocha.ca/where-we-work/brooksdale/>

Competitive Opportunities & Challenges:

Our support base will grow as we expand our program to include seniors, veterans, etc.

Moving to a larger property will allow Kindred to rescue a wide range of farm animals, which will mean a wider range of unique activities with each species. This will increase Kindred Farm appeal to a larger portion of the community interested in supporting, donating or volunteering to a certain animal species or unique animal rescue story. People are attracted to Kindred because they can help an abused animal and know that they are also helping vulnerable populations. Kindred values their people and involves them in the purposeful mission of making their communities a better place for people and animals.

On a larger property, the caretaker's residence will be made private and the rest of the property will be open to the general public. Separating private from public will allow Kindred Farm to publicize the address compared to it being confidential in the current location. This will allow for greater visibility in the community (a sign out front) and opportunities for activities and events for the public. This provides an opportunity to piggy back off of local community events.

Kindred's biggest competitive challenge is finding the land for a new permanent home. Kindred does not have the funds for outright purchase of 10 acres and purchasing the land through a mortgage has been determined to be far too risky for a small non-profit.

Business Operations:

The Team:

Founder/Director: Keryn Denroche, BSc

Board Members: Karen & Winston Conyers (Sotheby's Realty), Keryn Denroche,

Children's Farm Program Director: Chris Mayworm, MS, RCC

Animal Care Team Leaders: Jill Bevan, Anna Butz, Keryn Denroche, Erica Eriks, Amber Livingstone, Chris Mayworm, Sandy Smith, Heather Villeneuve

Bookkeeper: Chelsey Borgersen

Volunteer Coordination Committee: Dawn Gilfillan, Chris Mayworm

Relocation Committee: Keryn Denroche, Marilyn Gough, Chris Mayworm, John McLean, Shawn Soucy

Media Consultant: Tatiana Tomljanovic

Membership Coordinator: Terry Pratt

Facility Manager: Gail Visser

Active Volunteers: 120

Marketing Partner: Studiothink

APPENDIX A

Definitions:

Animal-Assisted Interventions (AAI) are goal-oriented and structured interventions that intentionally incorporate animals in health, education, and human service for the purpose of therapeutic gains and improved health and wellness. Animal-assisted therapy (AAT), animal-assisted education (AAE), and animal-assisted activities (AAA) are all forms of animal-assisted interventions. In all these interventions, the animal may be part of a volunteer therapy animal team working under the direction of a professional or an animal that belongs to the professional himself.

Animal-Assisted Therapy (AAT) is a goal-oriented, planned, structured, and documented therapeutic intervention directed by health and human service providers as part of their profession. A wide variety of disciplines may incorporate AAT. AAT is administered by qualified therapists, physicians, occupational therapists, physical therapists, certified therapeutic recreation specialists, nurses, social workers, speech therapists, or mental health professionals.

Animal-Assisted Activities (AAA) provide opportunities for motivational, educational, and/or recreational benefits to enhance quality of life. While more informal in nature, these activities are delivered by a specially trained professional, paraprofessional, and/or volunteer, in partnership with an animal that meets specific criteria for suitability.

Animal-Assisted Education (AAE) is a goal-oriented, planned, and structured intervention directed by a general education or special education professional. The focus of the activities is on academic goals, prosocial skills, and cognitive functioning with student progress being both measured and documented.

Horticultural Therapeutic Activities (HTA) promotes physical, emotional, cognitive, social and spiritual well-being for its participants.

Horticultural Therapy (HT) is a formal practice that uses plants, horticultural activities, and the garden landscape to promote well-being for its participants. HT is goal oriented with defined outcomes and assessment procedures. HT sessions are administered by professionally trained Horticultural Therapists.

APPENDIX B

Financial considerations for objectives:

Upon obtaining an appropriate property, there may be a lack of essential buildings and fencing. The following is a breakdown of the most expected and most expensive items that may be required.

Caretakers cottage & indoor public space based on a small house (1000 square feet) at the industry standard of \$200 per sq ft https://www.vancouverhome.builders/how-much-cost-to-build-house/	\$200,000
Fencing:	
Wood \$40 per 8' panel	\$ 50,000
Electric \$4.99 (posts) \$99 (656' rope) www.darescountryfeed.com	
Livestock Panels \$80 per 9.5' www.edgewholesaledirect.com	
Metal Barn (Highlander Horse Barn) www.easybuildstructures.ca	\$100,000
Contingency Fund	\$ 50,000
<hr/>	
Total	\$400,000

Kindred will fundraise for these expenses, and it is anticipated that many of these essential items will be provided as in-kind or cash donations by our supporters and the general community.

Additional items that are deemed non-essential will be added as the resources are available.

APPENDIX C

Case Statement

Introduction

Kindred Community Farm Sanctuary is a leading non-profit in BC that utilizes Animal Assisted Intervention (AAI)* and Horticultural Therapy Activities (HTA)* to affect positive change in our communities.

Historically, animal protection and child protection agencies have been interconnected. Animal Protection agencies were established before child protection agencies and welfare advocates were often called on to help protect abused children. Kindred's mission continues this legacy of helping the most vulnerable in our community, whether they have two legs or four legs.

Kindred's Founder, Keryn Denroche graduated from Duquesne University with a Bachelor of Science degree in Humane Leadership. One of her professors made a huge impact introducing Keryn to the link between interpersonal violence and animal cruelty. She also learned about the scientific research on the benefits of the human/animal bond. Through her research, she discovered an Animal-Assisted Activities program in the US, that since 1992 has had significant impact to improve the well-being of the most vulnerable in their community. Kindred Farm is modelled after this program to help children heal from abuse, violence and trauma and provide sanctuary to abused and neglected animals. It builds on the growing research that demonstrates the effectiveness of incorporating animals and nature into the healing process. Because of its uniqueness and our attention to the highest quality care for the animals and children, Kindred Farm can now serve as a model for others throughout Canada.

Vision:

To create a humane and compassionate environment where people, animals and nature come together to improve the emotional and physical well-being of all members of our local community. This vision is embodied in a farm sanctuary, which houses often misunderstood animals, a garden to nourish the body and soul, and a forest/natural habitat to teach us how to slow down, breathe deep and quiet the mind. The combination of these three has the power to transform an individual's understanding of him/herself and his/her place in the world.

Impact:

Children who are exposed to violence are at increased risk for various social and behavioural problems in adolescence and adulthood, including substance use, mental health problems, risky sexual behaviour, and violence. Children who grow up with violence indicate that watching one parent harm the other while being powerless to stop the abuse is at least as deleterious as being the victim oneself. Children in abusive homes, often are witness to and even forced to participate in animal cruelty. Being forced to participate in the abuse of the pet is sometimes a parental requirement, one that likely puts the child on the road to becoming a violent perpetrator. Research shows that unless children affected by violence receive effective interventions, they are likely to become violent as adults or continue to be victims

of violence. This becomes the generational cycle of violence. The overall well being of a community is related to the well-being of its residents, especially children.

Solution:

Kindred Farm approaches the problem of early childhood violence by addressing the roots of violence; lack of empathy. Kindred Farm offers children a safe environment to learn to trust, love and heal. The activities are specially designed to build empathy in children. Kindred Farm offers abused animals a safe sanctuary to heal and become role models for the children. The animals' stories of abuse and healing resonate with the children's stories and gives them hope. The farm program is 100% outdoors and the children care for farm animals, nurture and harvest plants, and experience nature.

Since 2011, Kindred Farm brings small groups of at-risk children to a farm program one day per week for eight weeks. At the farm, the children are paired with trained volunteers and engage in care-taking activities with animals and nurturing plants in a garden. Some animal-care activities include: cleaning the paddock, cleaning and refreshing water buckets, grooming the animals, giving the animals their medicine. Activities in the garden include: planting seeds, maintaining bird feeders, harvesting food to give to the animals, learning the connection between plants and healthy food. Our volunteers are trained to keep the children safe and to facilitate success in every activity. They model empathy, caring and non-violent problem solving.

Contact with animals is an ideal opportunity to convey respect, empathy, gentleness, and a humane regard for animals, which has been shown to generalize to humans. Since relationships with humans are more confusing and unpredictable, children at-risk are more available and open to animal relationships. They feel the unconditional acceptance from the animals and trust more readily. When these experiences are paired with a nurturing, trustworthy adult, the child's ability to heal and learn is enhanced.

Kindred has established partnerships with agencies that work with children who have experienced violence. Children come from: ATIRA safe houses & second stage houses, Children's Foundation, DiverseCity, Surrey School Social Development classes, Children Who Witness Abuse Programs, SOS Children's Village, and Surrey Wraparound Program. Currently, we have a waiting list to serve more agencies and more children.

Since 2012, Kindred Farm has provided sanctuary to 37 abused, neglected and discarded animals. The animals receive daily care and love from a trained volunteer team. All the animals become therapy animals in the children's program. Kindred has collaborated with local animal welfare groups: BCSPCA, Canadian Disaster Animal Response Team, The Happy Herd, Hayburner Haven, Langley Animal Protection Society, Paws For Hope Foundation, Rabbitats, Surrey Animal Resource Centre, Surrey Cat Coalition, and Vancouver Orphan Kitten Rescue Association.

Conclusion:

Kindred will continue to adhere to the highest standards in humane animal care, organic, sustainable horticultural, volunteer management, and charitable governance. Kindred Farm partners with people, nature and animals to enhance the quality of life for our most vulnerable community members.